#### ENTERPRISE FUND – BRISTOL WATER DEPARTMENT

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#### **Program Summary**

The Enterprise Fund is used to account for the operations of the Bristol Water Department. These operations are financed and operated in a manner similar to that of a private business enterprise where the intent is that all the costs, including depreciation, related to the provision of goods and services to the general public on a continuing basis, be financed or recovered primarily through user charges.

This fund is operated under the provision of Sections 25 and 48 of the City Charter.

The Bristol Water Department is a municipal department of the City of Bristol and is governed by a Board of Water Commissioners appointed by the Mayor and approved by the City Council.

Accounting duties, custody of monies received for water consumption or otherwise, the collection of bills, and the payment of bills incurred in the operation of said Water Department, shall be entrusted to the Board of Water Commissioners and shall be executed with the assistance and in accordance with guidelines established by the City Comptroller.

The Board of Water Commissioners shall adopt regulations:

- 1. For the use and protection of the water system and facilities;
- 2. To control the use of its land, water plant and facilities;
- 3. To prevent accidents and promote safety among its employees and for the use of said water plant;
- 4. For the planting, management, safeguarding and harvesting of trees on Water Department properties;
- 5. Relating to the operation of said water plant;
- 6. As to the methods, amounts, prices, quantity and quality of water supply to individual users:
- 7. To place limitations on water usage in the event of periods of droughts or other emergencies and;

The Board of Water Commissioners shall govern the supply of water to all City residents. The Board may prescribe rules for the shut off of water supply in cases of non-payment, until payment arrangements are made, and may include penalties for default in payment of water charges.

The Bristol Water Department encourages public participation and input into decisions that may affect the quality of water. Meetings of the Board of Water Commissioners are usually held on the third Tuesday of every month at the Water Treatment Plant located at 1080 Terryville Avenue in Bristol at 6:30 p.m.

The primary sources of supply for the Bristol Water Department are six reservoirs. These reservoirs are located in Bristol, Burlington, Harwinton and Plymouth. The water from these reservoirs is gravity fed to the water treatment plant on Terryville Avenue where it is sampled, tested, treated and filtered prior to entering the water distribution system. These surface water sources are supplemented by groundwater from five wells located on Barlow Street, Mechanic Street, and Mix Street in Bristol. The well water is naturally purified as it is filtered through the soil; however it is still sampled, tested, and treated at each well location. The watershed area surrounding the six reservoirs is protected forestland and comprises over 4,000 acres.

For more information visit the Bristol Water Department website at www.bristolwaterdept.org.

#### Fiscal Year 2018 Major Service Level Accomplishments

■ The Bristol Water Department began the rehabilitation of the DeWitt Drive water storage tank in the Spring of 2018 with a completion date of late Summer. The rehabilitated tank will have a life expectancy of 40-60 years and will continue to provide storage to the Forestville area. The Bristol Water Department also has completed the design for a filter media replacement project at our Water Treatment Plant. Replacement for the 26 year old media will go out to public bid at the end of the Summer of 2018. Work is expected to be done over the winter months when demand is at its lowest.

#### Fiscal Year 2019 Major Service Level Goals

The Bristol Water Department will begin the design to replace the existing flocculators at the Water Treatment Plant. The flocculators are a key component of the water treatment process and the project is estimated to cost approximately \$1.5 million dollars. In addition to the flocculator project, the Bristol Water Department is working with the State of Connecticut Department of Transportation to coordinate projects scheduled for 2019 where water mains will be replaced or relocated.

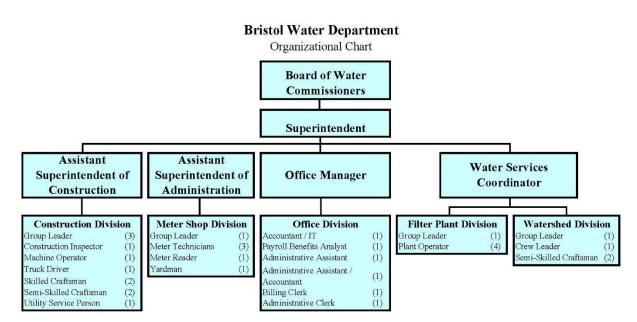
#### Long Term Goals and Issues

The primary goal of the Bristol Water Department has always been and will always be to provide the highest quality water possible to our customers at a low cost. Continuing the ongoing effort to reduce expenses through automation assists the department in meeting some of the cost aspects of this goal. The department's 10 year CIP will assist in improving water quality through the rehabilitation of water storage tanks on DeWitt Drive, Old Wolcott Road, Grove Street and Princeton Drive. The Bristol Water Department is also currently working on plans to replace a chemical feed building at the Mix Street wellfield and anticipates the work to be completed in the next 5 years. This project will reduce chemical and electrical costs while eliminating an existing chlorine gas disinfection system

#### **Expenditure and Position Summary**

	2017 Actual	2018 Estimated	2019 Budget
Salary Expenditures	\$2,226,575	\$2,366,893	\$2,491,184
Full time Positions	37	37	37

#### **Organizational Chart**



Board of Water Commissioners	Term Expiration	
Robert Badal	12/2020	
Elizabeth Phelan	12/2018	
Kathleen Ferrier	12/2020	
James Brown	12/2019	
Ron Suarez	12/2018	

#### **Financial Statement**

#### CITY OF BRISTOL, CONNECTICUT

#### BRISTOL WATER DEPARTMENT

### Statement of Revenues, Expenses and Changes in Retained Earnings/Fund Balance (thousands)

CITY OF BRISTOL, CONNECTICUT

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	Actual	Actual	Actual	Actual	Actual
	6/30/2017	6/30/2016	6/30/2015	6/30/2014	6/30/2013
Operating revenues:					
Charges for services	\$7,400	\$7,047	\$6,973	\$6,855	\$6,866
Miscellaneous	420	384	372	352	393
Total operating revenues	<u>\$7,820</u>	<u>\$7,431</u>	<u>\$7,345</u>	\$7,259	<u>\$6,838</u>
Operating expenses:					
Source of supply	\$191	\$215	\$232	\$205	\$179
Pumping	261	288	270	295	307
Purification	912	956	962	1027	1047
Transmission and distribution	2,138	2,023	1,854	1,592	2,007
Customer accounts, administrative and general	2,117	2,218	2,192	2,148	1,967
Depreciation	1116	1086	1008	945	1060
Taxes other than income taxes	467	488	507	423	437
Loss on disposal	<u>O</u>	<u>0</u>	<u>O</u>	<u>O</u>	<u>O</u>
Total operating expenses	\$7,202	\$7,274	\$7,025	<u>\$7,004</u>	\$6,621
Operating income (Loss)	<u>\$618</u>	<u>\$157</u>	<u>\$320</u>	<u>\$255</u>	<u>\$217</u>
Nonoperating revenue (expenses):					
Reimbursement from other funds					
Interest income	\$527	(\$203)	(\$101)	\$674	\$405
Interest expense	(101)	(116)	(135)	(269)	(52)
Loss on disposal					(6)
Amortization of debt discount and expense	<u>11</u>	<u>8</u>	<u>(8)</u>	<u>(5)</u>	<u>(4)</u>
Total nonoperating revenues					
(expenses)	<u>\$437</u>	<u>(\$311)</u>	<u>(\$244)</u>	<u>\$343</u>	<u>(\$483)</u>
Net Income (loss)	\$1,055	(\$155)	\$780	\$1,000	\$623
Retained earnings/fund balance, July 1	27,029	27,184	26,404	25,404	24,781
Retained earnings/fund balance, June 30	\$28,084	\$27,029	\$27,184	\$25,404	\$24,781



The Grove Street Water Storage Tank was demolished in July 2015.

#### **Budget Highlights**

## CITY OF BRISTOL, CONNECTICUT BRISTOL WATER DEPARTMENT BUDGET SUMMARY

#### REVENUE ESTIMATE SUMMARY 2018-2019

	ACTUAL	AM ENDED	CURRENT YR	PROPOSED	JOINT BOARD
	RECEIVED	BUDGET	REVISED EST.	REVENUES	APPROVED
ACCOUNTS RECEIVABLE:	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
WATER SALES	\$7,276,531	\$7,300,000	\$7,300,000	\$7,300,000	\$7,300,000
WATER LIENS	8,680	15,000	14,000	14,000	14,000
SERVICE ACCOUNTS	33,534	25,000	20,000	25,000	25,000
SERVICE ACCOUNT LIENS	1,810	1,500	1,500	1,500	1,500
PENALTIES	65,892	70,000	75,000	75,000	75,000
ASSESSMENTS	44,832	35,000	45,000	35,000	35,000
WPC DEPARTMENT PAYMENTS	69,375	60,500	69,375	60,500	60,500
CELL TOWER LEASE	150,613	150,000	151,000	151,000	151,000
LAND LEASE	30,309	30,309	30,309	30,309	30,309
BULK RAW WATER	2,100	2,000	2,000	2,000	2,000
FINES	51,000	30,000	50,000	50,000	50,000
SEWER ACCOUNT LIENS	5,110	3,800	5,000	3,800	3,800
SUNDRY ACCOUNTS	2,400	10,000	2,500	2,500	2,500
CLOSING COSTS	40,383	35,000	45,000	45,000	45,000
SCRAP METAL SALES	23	3,000	3,000	3,000	3,000
FORESTRY PROGRAM	0	20,000	21,500	21,500	21,500
WATER SERVICE REINSTATEMENT	33,800	32,000	32,000	32,000	32,000
REMOVE METER	3,650	7,000	7,000	7,000	7,000
TOTAL REVENUES	\$7,820,042	\$7,830,109	\$7,874,184	\$7,859,109	\$7,859,109

#### EXPENSE ESTIMATE SUMMARY 2018-2019

	PRIOR YEAR	AM ENDED	CURRENT YR	PROPOSED	JOINT BOARD
	EXPENDED	BUDGET	REVISED EST.	EXPENDITURES	APPROVED
EXPENSE BY TYPE	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
SALARY	\$2,226,575	\$2,324,348	\$2,366,893	\$2,491,184	\$2,491,184
FRINGE BENEFITS	1,152,230	1,241,482	1,162,612	1,358,140	1,358,140
OPERATING SERVICES	2,551,166	2,384,967	2,452,084	2,564,618	2,564,618
SUPPLIES & MATERIALS	962,125	872,946	839,965	860,766	860,766
CAPITAL OUTLAY	662,396	1,632,089	1,632,089	1,438,037	1,438,037
TOTAL EXPENSES	\$7,554,492	\$8,455,832	\$8,453,643	\$8,712,745	\$8,712,745
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BUDGET SURPLUS (DEFICIT)	\$265,550	(\$625,723)	(\$579,459)	(\$853,636)	(\$853,636)

#### CITY OF BRISTOL, CONNECTICUT BRISTOL WATER DEPARTMENT SALARY ANALYSIS - 2018-2019

					2017-2018	2018-2019	2018-2019
LABOR			NO OF	DESCRIPTION	REVISED	DEPT	JOINT BOARD
	GRADE		POS		ESTIMATE	REQUEST	APPROVED
NB	11	7	1	SUPERINTENDENT	\$128,718	\$132,322	\$132,322
BPSA	9	6	1	ASST SUPERINTENDENT-CONSTR/MAINT	94,972	101,281	101,281
BPSA	9	6	1	ASST SUPT- ADMINISTRATION	91,923	101,281	101,281
BPSA	7	6		WATER TREATMENT PLANT SUPERVISOR	86,741	84,294	84,294
BPSA	6	6	1	OFFICE MANAGER	66,104	69,949	69,949
				CONSTRUCTION & MAINTENANCE:			
L1338	9A	3	3	GROUP LEADERS	178,120	183,581	183,581
L1338	7	3	3	SKILLED CRAFTSMAN	155,598	160,930	160,930
L1338	6	3	3	SEMI-SKILLED CRAFTSMAN	98,863	101,338	101,338
L1338	8	3	1	BACKHOE OPERATOR	55,042	56,430	56,430
L1338	7	3	1	TRUCK DRIVER	52,331	53,643	53,643
L1338	8	3	1	WATER UTILITY SERVICE PERSON	55,042	56,430	56,430
L1338				OVERTIME	94,350	96,992	96,992
				METER SHOP:		ŕ	•
L1338	9A	3	1	GROUP LEADER/CROSS CONN. CNTRL. INSP.	59,693	58,490	58,490
L1338	7	3	1	CROSS CONN CONTROL/METER TECH	52,331	53,643	53,643
L1338	7	3	2	METER TECHNICIANS	104,661	107,286	107,286
L1338	6	3	1	METER READER	49,431	50,669	50,669
L1338	4	3	1	YARDMAN	46,720	47,902	47,902
				OVERTIME	37,663	38,718	38,718
				*WATER TREATMENT PLANT: (24/HR/DAY WK)			
L1338	10	3	1	GROUP LEADER	84,739	87,098	87,098
L1338	6	3	1	PLANT OPERATORS	44,280	50,669	50,669
L1338	8	3	3	PLANT OPERATORS(W/SHIFT DIFF)	200,235	240,203	240,203
L1338				OVERTIME	39,955	41,074	41,074
				WATERSHED:			
L1338	9	3	1	GROUP LEADER	57,837	59,301	59,301
L1338	8	3	1	CREW LEADER	55,042	56,430	56,430
L1338	6	3	2	SEMI-SK CRAFTSMAN	98,863	101,338	101,338
				OVERTIME	18,594	19,115	19,115
				OFFICE:			
L233	9	3	1	ACCOUNTANT	52,093	56,765	56,765
L233	6	3		PAYROLL BENEFITS ANALYST	42,871	45,962	45,962
L233	5	3		SENIOR ADMINISTRATIVE ASSISTANT	39,606	43,037	43,037
L233	5	3		BILLING ANALYST	39,524	43,037	43,037
L233	5	3		ADMINISTRATIVE CLERK/METER SHOP	39,606	43,037	43,037
L233	6	3		ADMINISTRATIVE CLERK/SERVICE BILLING	42,449	45,962	45,962
			-	,	1,	, . 34	
L233				OVERTIME	2,896	2,977	2,977
			37	TOTAL SALARIES	\$2,366,893	\$2,491,184	\$2,491,184

# CITY OF BRISTOL, CONNECTICUT BRISTOL WATER DEPARTMENT OPERATING SERVICES, FRINGE BENEFITS, & SUPPLIES DETAIL 2018-2019 BUDGET

#### ENTERPRISE FUND

	PRIOR YEAR	AM ENDED	CURRENT YEAR	PROPOSED	JOINT BOARD	
	EXPENDED	BUDGET	ESTIMATE	BUDGET	APPROVED	
OBJECT CLASSIFICATION	2016-2017	12/31/2017	2017-2018	2018-2019	2018-2019	
FRINGE BENEFITS:						
FRINGE BENEFITS	\$1,152,230	\$1,241,482	\$1,162,612	\$1,358,140	\$1,358,140	
TOTAL FRINGE BENEFITS	\$1,152,230	\$1,241,482	\$1,162,612	\$1,358,140	\$1,358,140	
ODED AMINO CEDIMORS.						
OPERATING SERVICES:	-					
LIGHT AND POWER	406,802	360,425	400,000	400,719	400,719	
TELEPHONE	16,733	23,485	, , , , , , , , , , , , , , , , , , ,	17,600	17,600	
POSTAGE	43,625	51,195	45,000	51,195	51,195	
ADVERTISING	1,849	9,350	20,000	16,350	16,350	
MAINTENANCE/REPAIRS	37,853	59,641	40,000	43,361	43,361	
LEASE	11,892	11,631	11,900	11,923	11,923	
CONFERENCES AND MEMBERSHIPS	16,483	19,030		19,030	19,030	
TAXES	466,978	483,870	495,000	596,341	596,341	
PROFESSIONAL SERVICES	150,297	103,620	151,000	170,000	170,000	
LIENS	5,021	6,300	6,300	6,300	6,300	
MISCELLANEOUS	6,000	6,570	6,570	6,570	6,570	
CONTRACTOR SERVICES	509,653	559,566	550,000	565,160	565,160	
DEBT SERVICE	577,443	404,484	404,484	374,269	374,269	
SEWER USER FEE	8,100	10,800	10,800	10,800	10,800	
NEW BRITAIN AGREEMENT	292,437	275,000	275,000	275,000	275,000	
TOTAL OPERATING SERVICES	\$2,551,165	\$2,384,967	\$2,452,084	\$2,564,618	\$2,564,618	
TOTAL OF ERATING SERVICES	\$2,331,103	φ <u>2,38</u> +, <del>30</del> 1	\$2,732,067	\$2,304,018	\$2,304,018	
SUPPLIES AND MATERIALS DETAIL	:					
	]					
MOTOR VEHICLE FUELS	22,084	38,291	25,000	38,291	38,291	
OFFICE SUPPLIES	27,092	27,240	27,240	27,240	27,240	
MAINTENANCE SUPPLIES & MATERIALS	595,437	338,100	338,100	346,000	346,000	
MV PARTS & SUPPLIES	12,863	15,150	15,150	15,150	15,150	
MV SERVICE & REPAIR	39,035	35,000	35,000	35,000	35,000	
HEATING FUELS	29,726	29,690	30,000	29,610	29,610	
CHEMICAL TREATMENT	153,721	210,000	190,000	190,000	190,000	
MISCELLANEOUS	728	5,000	5,000	5,000	5,000	
INSURANCE	81,439	174,475	174,475	174,475	174,475	
TOTAL SUPPLIES	#060 10F	\$870.04C	#820.0CF	4960755	4960766	
TOTAL SUPPLIES	\$962,125	\$872,946	\$839,965	\$860,766	\$860,766	



Bristol Water Department Reservoir in the Town of Plymouth.

## CITY OF BRISTOL, CONNECTICUT BRISTOL WATER DEPARTMENT PITAL OUTLAY/EQUIPMENT REQUEST 2018-2019

CAPITAL OUTLAY/EQUIPMENT REQUEST 2018-2019								
QTY DESCRIPTION OF EQUIPMENT	ESTIMATED GROSS COST	ESTIMATED TRADE-IN	BUDGET REQUEST 2018-2019	JOINT BOARD APPROVED 2018-2019				
I. CAPITAL EQUIPMENT:								
1 2018 CHEVY 2500	\$52,000		\$52,000	\$52,000				
TOTAL CAPITAL EQUIPMENT:	\$52,000	\$0	\$52,000	\$52,000				
II. UTILITY ASSETS:								
1 CHOP SAW	\$900		\$900	\$900				
1 PIN LOCATOR	\$780		\$780	\$780				
1 SMALL PLATE COMPACTOR	\$2,600		\$2,600	\$2,600				
1 INSERTION VALVES 10"	\$13,000		\$13,000					
	·							
3 INSERTION VALVES 8"	\$31,500	40	\$31,500	\$31,500				
TOTAL UTILITY ASSETS- DISTRIBUTION SYSTEM SE METER SHOP SECTION:	\$48,780	\$0	\$48,780	\$48,780				
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<b>650</b> 5/8 METERS @ 79.50 <b>200</b> TRANSMITTERS @ 93.00	\$51,675 \$18,600		\$51,675 \$18,600	•				
1 6' PROTECTUS	\$18,000		\$18,000	•				
2 SCHONSTEDT MODEL GA-52CX	\$1,840		\$1,840	•				
10 1" T-10 METER	\$2,530		\$2,530	•				
5 2" T-10 METER	\$3,195		\$3,195	-				
10 3/4" T-10 METER	\$3,600		\$3,600	\$3,600				
5 1 1/2" T-10 METER	\$2,545		\$2,545	•				
1 6" DETECTOR CHECK	\$7,000		\$7,000					
TOTAL UTILITY ASSETS- METER SHOP	\$108,985	\$0	\$108,985					
WATER TREATMENT PLANT SECTION:			/	,				
1 RAW WATER PUMP	\$40,000		\$40,000	\$40,000				
1 REBUILD HILL ST PUMP	\$22,000		\$22,000					
1 WASH WATER RETURN PUMP	\$13,000		\$13,000					
4 HIGH SERVICE PUMP HOUSE VALVES	\$30,000		\$30,000					
1 PERISTALTIC CHEMICAL FEED PUMP	\$4,500		\$4,500	•				
1 HACH SC200 TURBIDITY CONTROLLER	\$2,050		\$2,050					
LAB EQUIPMENT	\$8,000		\$8,000					
TOTAL UTILITY ASSETS-WATER TREATMENT PLANT	\$119,550	\$0	\$119,550	\$119,550				
WATERSHED SECTION:								
TOTAL UTILITY ASSETS- WATERSHED SECTION	\$0	\$0	\$0	\$0				
OFFICE SECTION	·		•					
REINSTALL WALL COVERING/PAINT	\$15,000		\$15,000	\$15,000				
TOTAL UTILITY ASSETS- OFFICE SECTION	\$15,000	<b>\$</b> 0	\$15,000	\$15,000				
TOTAL UTILITY ASSETS	\$292,315	\$0	\$292,315	\$292,315				
III. CAPITAL PROJECTS:								
WATER MAIN REPLACEMENTS	\$233,722		\$233,722	\$233,722				
HYDRANT REPLACEMENTS	\$85,000		\$85,000					
SOLAR FEASABILITY STUDY	\$80,000		\$80,000					
MIX STREET WELL REDEVELOPMENT	\$25,000		\$25,000					
4 NEW FILTER MEDIA & SERVICE WASH	\$670,000		\$670,000	\$670,000				
TOTAL CAPITAL PROJECTS	\$1,093,722	\$0	\$1,093,722	-				
TOTAL CAPITAL OUTLAY	\$1,438,037	\$0	\$1,438,037	\$1,438,037				